



Data tables showing results for Merseyside Fire and Rescue by Staff grouping

Total respondents: 518 Response rate: 51%

Produced by People Insight in July 2016

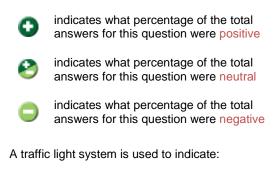


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Key to the information displayed in this report

Symbols:



- G areas of strength
- areas for development
- R areas of weakness
- where we are unable to comment due to lack of data or to maintain confidentiality of respondents



| MFRA                 | Questions in the "Goal Clarity" section                                    | Uniformed     | Non Uniformed            | Control       |
|----------------------|--|---------------|--------------------------|---------------|
| 00                   |  | 000           | 00                       | 000           |
| <b>G</b> 84% 12% 4%  | 1. I understand the priorities or Missions & Aims of MFRA                  | G 79% 15% 5%  | <mark>G</mark> 94% 5% 1% | G 81% 19% 0%  |
| <b>G</b> 88% 9% 3%   | 2. I am clear about what I am expected to achieve in my job                | G 86% 11% 3%  | <b>G</b> 92% 6% 2%       | G 95% 5% 0%   |
| 6 84% 13% 3%         | 3. I understand how the work I do helps MFRA to achieve its Mission & Aims | G 79% 16% 5%  | <b>G</b> 94% 4% 1%       | G 86% 14% 0%  |
| <b>R</b> 52% 25% 22% | 4. Senior Managers provide a clear vision of the overall direction of MFRA | R 43% 30% 27% | A 70% 16% 14%            | A 57% 29% 14% |
| <b>G</b> 77% 15% 8%  | Section averages   | G 72% 18% 10% | <b>G</b> 88% 8% 4%       | G 80% 17% 4%  |



| MFRA                 | Questions in the "My Job" section                                    | Uniformed            | Non Uniformed        | Control              |
|----------------------|--|----------------------|----------------------|----------------------|
| :00                  |  | 00                   | :00                  | 00                   |
| <b>G</b> 76% 14% 10% | 1. I enjoy my work   | <b>G</b> 71% 17% 12% | 6 86% 9% 5%          | <b>G</b> 76% 14% 10% |
| A 61% 18% 22%        | 2. My job makes the best use of the skills and abilities that I have | <b>R</b> 55% 19% 26% | <b>G</b> 72% 15% 13% | A 67% 19% 14%        |
| <b>G</b> 73% 16% 10% | 3. I get a sense of personal accomplishment from my work             | A 67% 19% 14%        | 6 85% 12% 3%         | <b>G</b> 90% 0% 10%  |
| <b>G</b> 72% 22% 5%  | 4. I feel that my work contributes to Safer Stronger Communities     | G 70% 23% 7%         | <b>G</b> 75% 23% 2%  | G 81% 10% 10%        |
| A 58% 19% 22%        | 5. I feel supported in my role                                       | R 48% 23% 29%        | G 76% 13% 11%        | <b>G</b> 76% 14% 10% |
| <b>R</b> 43% 25% 33% | 6. I have a sense of good job security                               | <b>R</b> 51% 21% 27% | <b>R</b> 28% 31% 40% | R 14% 24% 62%        |
| 🥂 64% 19% 17%        | Section averages   | A 60% 20% 19%        | 0 🔼 70% 17% 12%      | 67% 13% 19%          |



| MFRA                 | Questions in the "Employee<br>Involvement" section                               | Uniformed            | Non Uniformed      | Control              |
|----------------------|--|----------------------|--------------------|----------------------|
| 00                   |  | :00                  | 00                 | 00                   |
| A 67% 15% 18%        | 1. I am able to use my own initiative at work to do my job                       | <b>R</b> 56% 19% 26% | <b>G</b> 90% 7% 4% | A 67% 19% 14%        |
| A 59% 22% 19%        | 2. I am encouraged to suggest new ideas for improvements                         | <b>R</b> 50% 26% 24% | G 76% 17% 7%       | <b>G</b> 76% 10% 14% |
| <b>R</b> 58% 15% 28% | 3. I am comfortable to speak up and constructively challenge how things are done | R 47% 16% 37%        | G 77% 13% 10%      | A 71% 10% 19%        |
| <b>R</b> 41% 19% 41% | 4. People communicate openly here regardless of position or level                | <b>R</b> 31% 19% 51% | A 60% 18% 22%      | R 48% 24% 29%        |
| <b>R</b> 56% 18% 26% | Section averages   | R 46% 20% 34%        | G 76% 14% 11%      | A 65% 15% 19%        |



| MFRA                 | Questions in the "Teamwork" section                            | Uniformed            | Non Uniformed | Control              |
|----------------------|--|----------------------|---------------|----------------------|
| :00                  |  | :00                  | :00           | :00                  |
| A 58% 21% 21%        | 1. Morale in my immediate team/watch/section is generally high | A 59% 19% 23%        | A 62% 23% 14% | R 29% 33% 38%        |
| R 40% 32% 27%        | 2. We are good at sharing ideas to make things work better     | <b>R</b> 31% 35% 34% | A 57% 27% 15% | A 57% 33% 10%        |
| <b>R</b> 42% 25% 32% | 3. Different parts of the service work well together           | <b>R</b> 31% 26% 43% | A 62% 24% 14% | G 71% 24% 5%         |
| <b>R</b> 47% 26% 27% | Section averages   | <b>R</b> 40% 26% 33% | A 60% 25% 15% | <b>R</b> 52% 30% 17% |



| MFRA                 | Questions in the "Learning & Development" section   | Uniformed            | Non Uniformed        | Control                   |
|----------------------|---|----------------------|----------------------|---------------------------|
| :00                  |   | 000                  | :00                  | 000                       |
| <b>G</b> 72% 16% 12% | 1. I have received the training and development I need to do my job well and safely   | A 70% 18% 13%        | G 77% 13% 10%        | <mark>G</mark> 76% 5% 19% |
| <b>R</b> 51% 26% 23% | 2. I have the right opportunities to learn and grow at work   | <b>R</b> 45% 30% 24% | A 64% 18% 19%        | R 48% 19% 33%             |
| G 86% 10% 4%         | <ol> <li>I have the knowledge and skills I need to do<br/>my job well</li> </ol>  | G 84% 12% 4%         | G 89% 8% 3%          | <b>G</b> 90% 0% 10%       |
| <b>R</b> 48% 27% 25% | <ol> <li>My last Appraisal meeting was useful in<br/>helping me improve how I do my job and show<br/>where I'm performing well</li> </ol> | <b>R</b> 39% 30% 30% | A 64% 21% 15%        | <b>G</b> 71% 29% 0%       |
| G 78% 13% 8%         | 5. I have good quality equipment to help me do my job   | G 80% 12% 8%         | G 74% 17% 9%         | <b>G</b> 90% 5% 5%        |
| 🛕 67% 18% 14%        | Section averages  | A 64% 20% 16%        | <b>G</b> 73% 15% 11% | G 75% 11% 13%             |



| MFRA                 | Questions in the "Recognition &<br>Reward" section                           | Uniformed            | Non Uniformed | Control       |
|----------------------|--|----------------------|---------------|---------------|
| :00                  |  | 000                  | 000           | 000           |
| <b>R</b> 53% 19% 27% | 1. In the last week, I have received thanks or praise for doing good work    | <b>R</b> 50% 20% 30% | A 61% 17% 22% | R 38% 29% 33% |
| <b>G</b> 74% 15% 10% | 2. I feel valued and recognised for the work that I do by my line manager    | G 75% 15% 10%        | G 72% 16% 12% | G 76% 24% 0%  |
| <b>G</b> 79% 15% 5%  | 3. I feel valued and recognised for the work that I do by other team members | G 79% 16% 5%         | G 79% 14% 7%  | G 76% 24% 0%  |
| <b>R</b> 37% 28% 34% | 4. I feel valued and recognised for the work that I do by senior managers    | R 29% 28% 43%        | R 56% 27% 17% | R 29% 43% 29% |
| <b>R</b> 52% 27% 21% | 5. I receive feedback on my work   | R 46% 29% 24%        | A 62% 21% 17% | A 67% 29% 5%  |
| A 59% 21% 20%        | Section averages   | <b>R</b> 56% 21% 23% | A 66% 19% 15% | A 57% 30% 13% |



| MFRA                 | Questions in the "Management<br>Effectiveness" section  | Uniformed            | Non Uniformed        | Control                  |
|----------------------|---|----------------------|----------------------|--------------------------|
| 000                  |   | 00                   | :00                  | :00                      |
| G 77% 15% 8%         | 1. My manager communicates regularly about issues that affect my work   | <b>6</b> 79% 15% 6%  | <b>G</b> 75% 14% 12% | <b>G</b> 76% 24% 0%      |
| G 77% 16% 7%         | 2. My manager makes time for me   | <b>G</b> 77% 17% 6%  | <b>G</b> 77% 14% 9%  | G 81% 19% 0%             |
| G 82% 13% 5%         | 3. My manager treats people fairly and with respect   | <b>G</b> 82% 13% 5%  | <b>G</b> 81% 14% 6%  | <mark>G</mark> 95% 5% 0% |
| A 66% 23% 11%        | 4. My manager gives me regular feedback on how I am doing   | A 68% 22% 10%        | 62% 25% 13%          | <b>G</b> 67% 33% 0%      |
| <b>R</b> 31% 36% 33% | 5. Senior managers do what they say they are going to do  | <b>R</b> 25% 36% 39% | <b>R</b> 45% 35% 20% | <b>R</b> 19% 48% 33%     |
| <b>R</b> 45% 22% 33% | <ol> <li>Employees at my level are able to<br/>communicate their concerns to higher<br/>management</li> </ol> | <b>R</b> 36% 22% 42% | 62% 22% 16%          | <b>R</b> 52% 19% 29%     |
| R 24% 40% 36%        | 7. MFRA Members engage well with staff at MFRA  | R 22% 39% 39%        | R 29% 42% 29%        | R 19% 33% 48%            |
| R 26% 33% 41%        | 8. I have confidence in the future of MFRA  | R 23% 29% 48%        | <b>R</b> 34% 41% 25% | R 5% 48% 48%             |
| <b>R</b> 54% 25% 22% | Section averages  | <b>R</b> 51% 24% 24% | 58% 26% 16%          | <b>R</b> 52% 29% 20%     |



| MFRA                 | Questions in the "Culture & Values" section  | Unifo | ormed |     |     | Non | Uniforr | ned |     | Conti | rol |     |     |
|----------------------|--|-------|-------|-----|-----|-----|---------|-----|-----|-------|-----|-----|-----|
| 000                  |  | :     | 0     | 0   | 0   | :   | 0       | 0   | 0   | :     | 0   | 0   | 0   |
| 🥂 67% 13% 20%        | 1. Bullying, harassment and discrimination are not tolerated at MFRA   | A     | 59%   | 14% | 27% | G   | 81%     | 11% | 7%  | G     | 76% | 14% | 10% |
| <b>G</b> 75% 10% 15% | 2. I do not feel I have been bullied, harassed or discriminated against in the last 12 months  | A     | 68%   | 13% | 19% | G   | 85%     | 6%  | 10% | G     | 95% | 0%  | 5%  |
| <b>R</b> 45% 24% 31% | 3. I feel able to make decisions without fear of being blamed if things go wrong   | R     | 34%   | 27% | 39% | A   | 64%     | 19% | 17% | A     | 62% | 19% | 19% |
| A 62% 26% 12%        | 4. Generally we resolve any differences of opinion amicably  | R     | 54%   | 30% | 16% | G   | 75%     | 17% | 7%  | G     | 76% | 24% | 0%  |
| <b>R</b> 42% 27% 31% | 5. Merseyside Fire and Rescue Authority promotes a culture of openness and transparency  | R     | 32%   | 27% | 41% | A   | 63%     | 23% | 14% | R     | 43% | 48% | 10% |
| <b>R</b> 42% 35% 24% | 6. Merseyside Fire and Rescue Authority is a better place to work than it was 3 years ago  | R     | 48%   | 27% | 24% | R   | 29%     | 49% | 22% | R     | 33% | 43% | 24% |
| <b>G</b> 77% 17% 6%  | 7. I have a good understanding of Merseyside<br>Fire and Rescue Authority values   | G     | 72%   | 21% | 7%  | G   | 88%     | 9%  | 3%  | G     | 81% | 10% | 10% |
| A 70% 14% 15%        | 8. I feel Merseyside Fire and Rescue Authority treats people fairly, regardless of ethnic background, gender (including transgender), religion, sexual orientation, disability, pregnancy or age | A     | 64%   | 16% | 20% | G   | 82%     | 10% | 7%  | G     | 76% | 14% | 10% |
| <b>R</b> 43% 30% 27% | 9. I feel valued   | R     | 34%   | 32% | 34% | A   | 62%     | 25% | 14% | R     | 43% | 33% | 24% |
| <b>R</b> 57% 17% 26% | 10. I am able to strike the right balance between my work and home life  | R     | 48%   | 19% | 33% | G   | 74%     | 16% | 10% | R     | 57% | 5%  | 38% |
| A 58% 21% 21%        | Section averages   | R     | 51%   | 23% | 26% | A   | 70%     | 18% | 11% | A     | 64% | 21% | 15% |



| MFRA                     | Questions in the "Change Management" section  | Uniformed            | Non Uniformed       | Control              |
|--------------------------|---|----------------------|---------------------|----------------------|
| 00                       |   | :00                  | 000                 | 000                  |
| <mark>G</mark> 88% 9% 4% | 1. I understand the need for change at MFRA given the cuts faced by the Authority       | <b>G</b> 85% 10% 5%  | <b>G</b> 94% 6% 0%  | G 86% 10% 5%         |
| A 66% 19% 15%            | 2. I am communicated with about change that affects me in good time                     | A 64% 19% 17%        | <b>G</b> 73% 18% 9% | R 43% 24% 33%        |
| <b>R</b> 47% 28% 25%     | 3. Change here is well managed overall  | R 42% 29% 29%        | A 60% 26% 14%       | R 24% 38% 38%        |
| 80% 25% 15%              | 4. Change within my team is well managed  | A 57% 29% 14%        | A 69% 17% 14%       | <b>R</b> 33% 24% 43% |
| <b>R</b> 34% 30% 36%     | 5. I feel that MFRA consider the impact on me<br>and other people when making decisions | <b>R</b> 29% 29% 42% | R 48% 30% 23%       | R 14% 33% 52%        |
| <b>R</b> 33% 36% 31%     | 6. A lot is done to help staff prepare for and cope with change                         | <b>R</b> 27% 34% 39% | R 48% 38% 15%       | R 19% 43% 38%        |
| <b>R</b> 55% 24% 21%     | Section averages  | <b>R</b> 51% 25% 24% | A 65% 22% 12%       | <b>R</b> 37% 29% 35% |



| MFRA                 | Questions in the "Overall" section   | Uniformed            | Non Uniformed      | Control                  |
|----------------------|--|----------------------|--------------------|--------------------------|
| :00                  |  | :00                  | 000                | :00                      |
| <b>G</b> 78% 15% 7%  | 1. I am proud to say I work for MFRA   | <b>G</b> 70% 19% 11% | <b>G</b> 91% 7% 1% | <b>G</b> 86% 14% 0%      |
| G 73% 19% 8%         | 2. Working here makes me want to do the best I can                                     | A 65% 24% 10%        | <b>G</b> 88% 9% 3% | G 86% 10% 5%             |
| <b>R</b> 55% 20% 24% | 3. If asked, I would recommend to friends and family that MFRA is a good place to work | R 44% 24% 32%        | G 77% 14% 10%      | A 67% 19% 14%            |
| G 88% 9% 3%          | 4. I care about the future of MFRA   | G 84% 12% 4%         | <b>G</b> 94% 3% 2% | <mark>G</mark> 95% 5% 0% |
| G 78% 12% 10%        | 5. I would still like to be working at MFRA in two years' time                         | G 73% 13% 13%        | G 84% 12% 4%       | <mark>G</mark> 95% 0% 5% |
| G 74% 15% 11%        | Section averages   | A 68% 18% 14%        | G 87% 9% 4%        | G 86% 10% 5%             |



## Breakdown of Survey respondents for Merseyside Fire and Rescue

| Staff grouping | Total |
|----------------|-------|
| Uniformed      | 335   |
| Non Uniformed  | 162   |
| Control        | 21    |
| Total          | 518   |