



Data tables showing results for Non Uniformed Staff (incl. Control) by Age range

Total respondents: 183

Produced by People Insight in July 2016

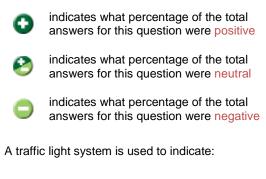


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Key to the information displayed in this report

Symbols:



- G areas of strength
- areas for development
- R areas of weakness
- where we are unable to comment due to lack of data or to maintain confidentiality of respondents



Non Uniformed (incl. Control)	Questions in the "Goal Clarity" section	17-24	4			25-3	5			36-4	5			46-58	5			56-65	5			Prefe	r not tc	o say (Age)
000		:	C	0 🕑	0	:	0	0	0	:	0	0	0	:	0	0	0	:	0	0	0	:	0	0
<b>G</b> 92% 7% 1%	1. I understand the priorities or Missions & Aims of MFRA	G	100%	% <b>0%</b>	0%	G	91%	9%	0%	G	97%	3%	0%	G	87%	9%	4%	G	92%	8%	0%	G	96%	4% 0%
<b>G</b> 92% 6% 2%	2. I am clear about what I am expected to achieve in my job	G	100%	6 0%	0%	G	94%	6%	0%	G	97%	3%	0%	G	91%	5%	4%	G	100%	0%	0%	G	74% :	22% 4%
<b>G</b> 93% 5% 1%	3. I understand how the work I do helps MFRA to achieve its Mission & Aims	G	100%	6 0%	0%	G	91%	9%	0%	G	97%	3%	0%	G	89%	7%	4%	G	100%	0%	0%	G	91%	9% 0%
A 69% 17% 14%	4. Senior Managers provide a clear vision of the overall direction of MFRA	G	78%	6 11%	11%	G	71%	17%	11%	G	81%	8%	11%	A	65%	22%	13%	G	75%	21%	4%	R	43% :	22% 35%
<mark>G</mark> 87% 9% 4%	Section averages	G	94%	% 3%	3%	G	87%	10%	3%	G	93%	4%	3%	G	83%	11%	6%	G	92%	7%	1%	G	76%	14% 10%



Non Uniformed (incl. Control)	Questions in the "My Job" section	17-24				25-3	5			36-45	5			46-58	5			56-65	5			Prefe	er not t	o say (Age)
:00		:	0	0	0	:	0	0	0	:	0	0	0	:	0	0	0	:	0	0	0	:	0	0
<mark>6</mark> 85% 9% 5%	1. I enjoy my work	G	100%	0%	0%	G	89%	6%	6%	G	92%	6%	3%	G	84%	13%	4%	G	92%	8%	0%	A	61%	17% 22%
G 72% 15% 13%	<ol><li>My job makes the best use of the skills and abilities that I have</li></ol>	G	89%	11%	0%	G	74%	6%	20%	G	75%	14%	11%	G	73%	20%	7%	G	75%	17%	8%	R	48%	22% 30%
G 85% 11% 4%	3. I get a sense of personal accomplishment from my work	G	89%	11%	0%	G	83%	11%	6%	G	89%	8%	3%	G	89%	7%	4%	G	92%	8%	0%	A	65%	26% 9%
G 75% 21% 3%	4. I feel that my work contributes to Safer Stronger Communities	G	67%	33%	0%	G	77%	20%	3%	G	78%	17%	6%	G	75%	22%	4%	G	96%	4%	0%	A	57%	39% 4%
<b>G</b> 76% 13% 11%	5. I feel supported in my role	G	100%	0%	0%	G	74%	11%	14%	G	83%	11%	6%	G	78%	11%	11%	G	83%	13%	4%	R	43%	30% 26%
<b>R</b> 27% 31% 43%	6. I have a sense of good job security	R	33%	11%	56%	R	14%	34%	51%	R	31%	31%	39%	R	31%	29%	40%	R	46%	29%	25%	R	9%	35% 57%
🔼 70% 17% 13%	Section averages	G	80%	11%	9%	A	69%	15%	17%	G	75%	14%	11%	G	72%	17%	12%	G	81%	13%	6%	R	47%	28% 25%



Non Uniformed (incl. Control)	Questions in the "Employee Involvement" section	17-2	4			25-3	5			36-45	5			46-55	5			56-65	5			Prefe	er not to	say (Age)
00		:	0	0	0	:	0	0	0	:	0	0		:	0	0	0	:	0	0	0	:	0	0
<b>G</b> 87% 8% 5%	1. I am able to use my own initiative at work to do my job	G	100%	5 <b>0%</b>	0%	G	86%	9%	6%	G	97%	0%	3%	G	85%	11%	4%	G	96%	0%	4%	A	61% 2	26% 13%
<b>G</b> 76% 16% 8%	2. I am encouraged to suggest new ideas for improvements	G	78%	5 11%	11%	G	80%	14%	6%	G	83%	14%	3%	G	75%	11%	15%	G	79%	17%	4%	A	57% 3	35% 9%
<b>G</b> 77% 13% 11%	3. I am comfortable to speak up and constructively challenge how things are done	G	89%	5 0%	11%	G	77%	17%	6%	G	86%	6%	8%	G	76%	13%	11%	G	83%	13%	4%	R	48% 2	22% 30%
A 59% 19% 22%	4. People communicate openly here regardless of position or level	A	67%	5 0%	33%	A	63%	17%	20%	A	64%	19%	17%	A	58%	18%	24%	G	75%	21%	4%	R	26% 2	26% 48%
<b>G</b> 75% 14% 12%	Section averages	G	83%	3%	14%	G	76%	14%	9%	G	83%	10%	8%	G	74%	13%	13%	G	83%	13%	4%	R	48% 2	27% 25%



Non Uniformed (incl. Control)	Questions in the "Teamwork" section	17-2	4		25-3	5		36-4	5		46-5	5			56-65	5			Prefe	r not to	say (Age)
00		:	0 8		:	0 🕗	0	:	00		:	0	0	0	:	0	0	0	:	0	0
88% 25% 17%	1. Morale in my immediate team/watch/section is generally high	G	89% 11%	6 0%	A	63% 20%	17%	G	72% 289	% 0%	R	45%	29% :	25%	G	71%	21%	8%	R	35% 2	26% 39%
A 57% 28% 15%	2. We are good at sharing ideas to make things work better	G	78% 11%	% 11%	R	51% 29%	20%	A	67% 259	% 8%	R	53%	33%	15%	G	75%	25%	0%	R	35% 3	30% 35%
🔼 63% 24% 13%	3. Different parts of the service work well together	A	67% 0%	33%	A	57% 29%	14%	G	78% 179	% 6%	A	60%	24%	16%	A	63%	29%	8%	A	57% 3	30% 13%
A 60% 26% 15%	Section averages	G	78% 7%	15%	A	57% 26%	17%	G	72% 239	% 5%	R	53%	28%	19%	G	69%	25%	6%	R	42% 2	29% 29%



Non Uniformed (incl. Control)	Questions in the "Learning & Development" section	17-24	25-35	36-45	46-55	56-65	Prefer not to say (Age)
00		:00	:00	:00	:00	:00	:00
<b>G</b> 77% 12% 11%	1. I have received the training and development I need to do my job well and safely	<b>G</b> 78% 0% 22%	o 🜀 77% 14% 9%	<mark>G</mark> 89% 8% 3%	<b>G</b> 75% 11% 15%	6 🜀 83% 17% 0%	<b>R</b> 57% 17% 26%
🛕 62% 18% 20%	2. I have the right opportunities to learn and grow at work	<mark>G</mark> 89% 0% 11%	63% 20% 17%	A 67% 19% 14%	64% 13% 24%	6 🖸 71% 17% 13%	<b>R</b> 30% 30% 39%
G 89% 7% 4%	3. I have the knowledge and skills I need to do my job well	G 100% 0% 0%	<mark>G</mark> 89% 9% 3%	<b>G</b> 94% 6% 0%	<b>G</b> 85% 7% 7%	<b>G</b> 96% 4% 0%	<b>G</b> 78% 13% 9%
🥂 64% 22% 14%	<ol> <li>My last Appraisal meeting was useful in helping me improve how I do my job and show where I'm performing well</li> </ol>	A 56% 33% 11%	o 🜀 71% 14% 14%	G 81% 11% 8%	A 60% 25% 15%	67% 25% 8%	<b>R</b> 39% 35% 26%
G 76% 16% 8%	5. I have good quality equipment to help me do my job	G 78% 22% 0%	<b>G</b> 74% 23% 3%	<b>G</b> 78% 8% 14%	5 <mark>6</mark> 73% 18% 9%	<b>G</b> 83% 13% 4%	<b>G</b> 74% 13% 13%
<b>G</b> 74% 15% 11%	Section averages	6 80% 11% 9%	<b>G</b> 75% 16% 9%	G 82% 11% 8%	<b>G</b> 71% 15% 14%	6 🜀 80% 15% 5%	<b>R</b> 56% 22% 23%



Non Uniformed (incl. Control)	Questions in the "Recognition & Reward" section	17-24	25-35	36-45	46-55	56-65	Prefer not to say (Age)
:00		:00	:00	000	:00	:00	00
A 58% 18% 23%	1. In the last week, I have received thanks or praise for doing good work	<b>G</b> 89% 11% 0%	<u> 71%</u> 11% 17%	A 69% 17% 14%	R 55% 16% 29%	50% 17% 33%	<b>R</b> 30% 35% 35%
<b>G</b> 73% 17% 10%	2. I feel valued and recognised for the work that I do by my line manager	G 100% 0% 0%	<b>G</b> 74% 17% 9%	G 83% 11% 6%	A 67% 22% 11%	5 🜀 75% 21% 4%	<b>R</b> 52% 17% 30%
G 79% 15% 6%	3. I feel valued and recognised for the work that I do by other team members	<b>G</b> 89% 11% 0%	<b>G</b> 86% 6% 9%	G 83% 14% 3%	<b>G</b> 71% 20% 9%	<b>G</b> 88% 13% 0%	A 65% 26% 9%
<b>R</b> 52% 29% 19%	4. I feel valued and recognised for the work that I do by senior managers	<b>G</b> 67% 33% 0%	<b>R</b> 51% 29% 20%	A 67% 22% 11%	R 44% 36% 20%	63% 17% 21%	<b>R</b> 39% 35% 26%
A 62% 22% 16%	5. I receive feedback on my work	G 100% 0% 0%	A 60% 29% 11%	G 78% 11% 11%	<b>R</b> 53% 24% 24%	63% 21% 17%	<b>R</b> 52% 30% 17%
A 65% 20% 15%	Section averages	G 89% 11% 0%	A 69% 18% 13%	<b>G</b> 76% 15% 9%	A 58% 24% 19%	68% 18% 15%	<b>R</b> 48% 29% 23%



Non Uniformed (incl. Control)	Questions in the "Management Effectiveness" section	17-24	25-35	36-45	46-55	56-65	Prefer not to say (Age
00		00	:00	:00	:00	:00	:00
<b>G</b> 75% 15% 10%	1. My manager communicates regularly about issues that affect my work	<b>G</b> 100% <b>0% 0%</b>	<mark>G</mark> 80% 9% 11%	G 89% 3% 8%	A 67% 15% 18%	6 🜀 71% 25% 4%	🦲 61% 35% 4%
<b>G</b> 78% 14% 8%	2. My manager makes time for me	<b>G</b> 100% 0% 0%	<b>G</b> 83% 9% 9%	<mark>G</mark> 89% 6% 6%	<b>G</b> 71% 20% 9%	<b>G</b> 75% 21% 4%	A 61% 22% 179
6 83% 13% 5%	3. My manager treats people fairly and with respect	<b>G</b> 100% <b>0% 0%</b>	G 80% 14% 6%	<mark>G</mark> 89% 6% 6%	<b>G</b> 84% 13% 4%	<b>G</b> 88% 8% 4%	A 61% 30% 9%
🥂 63% 26% 11%	4. My manager gives me regular feedback on how I am doing	<b>G</b> 89% 11% 0%	A 60% 34% 6%	G 81% 11% 8%	A 58% 25% 16%	63% 25% 13%	<b>R</b> 43% 39% 17%
<b>R</b> 42% 36% 22%	5. Senior managers do what they say they are going to do	<b>G</b> 78% 11% 11%	<b>R</b> 31% 37% 31%	A 56% 31% 14%	<b>R</b> 45% 35% 20%	a <u>R</u> 42% 42% 17%	<b>R</b> 17% 48% 35%
🔼 61% 21% 17%	<ol><li>Employees at my level are able to communicate their concerns to higher management</li></ol>	<b>G</b> 89% 11% 0%	A 57% 23% 20%	A 67% 25% 8%	A 60% 16% 24%	67% 29% 4%	<b>R</b> 48% 17% 35%
R 28% 41% 31%	7. MFRA Members engage well with staff at MFRA	🛕 67% 11% 22%	<b>R</b> 34% 34% 31%	R 22% 44% 33%	R 24% 36% 40%	a <u>R</u> 29% 58% 13%	R 22% 48% 30%
<b>R</b> 31% 42% 28%	8. I have confidence in the future of MFRA	<b>G</b> 78% 11% 11%	<b>R</b> 37% 43% 20%	<b>R</b> 33% 42% 25%	<b>R</b> 25% 38% 36%	a <u>R</u> 33% 46% 21%	<b>R</b> 9% 52% 39%
A 57% 26% 17%	Section averages	<b>G</b> 88% 7% 6%	A 58% 25% 17%	A 66% 21% 14%	<b>R</b> 54% 25% 21%	58% 32% 10%	R 40% 36% 23%



Non Uniformed (incl. Control)	Questions in the "Culture & Values" section	17-24	1			25-3	5		36-4	5			46-58	5		56-6	5			Prefe	r not to	say (Age
:00		:	0	0	0	:	00		:	0	0		:	0	00	)	0	0	0	:	0	0
<mark>G</mark> 81% 11% 8%	1. Bullying, harassment and discrimination are not tolerated at MFRA	G	100%	0%	0%	G	86% 11%	% 3%	G	86%	6%	8%	G	78% <sup>-</sup>	11% 119	6 G	79%	17%	4%	A	65% 2	2% 13%
<b>G</b> 86% 5% 9%	2. I do not feel I have been bullied, harassed or discriminated against in the last 12 months	G	100%	0%	0%	G	80% 3%	5 17%	G	86%	6%	8%	G	87%	5% 7%	G	96%	4%	0%	G	74%	9% 17%
A 64% 19% 17%	<ol><li>I feel able to make decisions without fear of being blamed if things go wrong</li></ol>	G	78%	5 11%	11%	R	57% 14%	6 29%	G	72%	19%	8%	A	62% <sup>^</sup>	18% 20%	6 🜀	75%	25%	0%	R	48% 2	26% 26%
6 75% 18% 7%	<ol> <li>Generally we resolve any differences of opinion amicably</li> </ol>	G	89%	0%	11%	G	71% 20%	6 9%	G	92%	8%	0%	G	71% 2	22% 7%	G	88%	13%	0%	R	48% 3	35% 179
81% 26% 14%	5. Merseyside Fire and Rescue Authority promotes a culture of openness and transparency	G	89%	5 11%	0%	A	66% 20%	6 14%	A	67%	22%	11%	A	56% 2	25% 18%	6	63%	33%	4%	R	39% 3	39% 22%
<b>R</b> 30% 48% 22%	6. Merseyside Fire and Rescue Authority is a better place to work than it was 3 years ago	R	0%	89%	11%	R	46% 40%	6 14%	R	28%	64%	8%	R	25% 4	45% 29%	6 R	46%	33%	21%	R	13% 3	39% 48%
<b>G</b> 87% 9% 4%	7. I have a good understanding of Merseyside Fire and Rescue Authority values	G	100%	0%	0%	G	91% 6%	3%	G	94%	6%	0%	G	82%	9% 9%	G	88%	13%	0%	G	78% 1	7% 4%
G 81% 11% 8%	8. I feel Merseyside Fire and Rescue Authority treats people fairly, regardless of ethnic background, gender (including transgender), religion, sexual orientation, disability, pregnancy or age	G	89%	5 11%	0%	G	80% 14%	6%	G	86%	8%	6%	G	78%	9% 13%	6 🜀	88%	8%	4%	G	78% 1	3% 9%
A 60% 26% 15%	9. I feel valued	G	89%	0%	11%	A	66% 26%	6 9%	G	69%	22%	8%	R	51% 3	31% 18%	6 🜀	71%	17%	13%	R	35% 3	\$5% 30%
<b>G</b> 72% 15% 13%	10. I am able to strike the right balance between my work and home life	G	78%	5 22%	0%	G	80% 11%	6 9%	G	86%	3%	11%	A	67% <sup>-</sup>	16% 16%	6 <b>G</b>	79%	21%	0%	R	39% 2	26% 35%
A 70% 19% 12%	Section averages	G	81%	5 14%	4%	G	72% 17%	% 11%	G	77%	16%	7%	A	66% <sup>-</sup>	19% 15%	6 🜀	77%	18%	5%	R	52% 2	26% 22%



Non Uniformed (incl. Control)	Questions in the "Change Management" section	17-24	4			25-3	5			36-4	5			46-55	5			56-6	5			Prefe	r not to	o say (A	(ge)
:00		:	Ο	0	0	:	0	0	0	:	Ο	0	0	:	0	0	0	:	0	0	0	:	0	0	)
<mark>G</mark> 93% 7% 1%	1. I understand the need for change at MFRA given the cuts faced by the Authority	G	100%	0%	0%	G	97%	3%	0%	G	92%	8%	0%	G	95%	5%	0%	G	83%	13%	4%	G	91%	9% (	)%
A 70% 19% 11%	2. I am communicated with about change that affects me in good time	G	78%	22%	0%	G	74%	14%	11%	G	81%	14%	6%	G	75%	11%	15%	A	58%	29%	13%	R	48%	35% 1	7%
A 56% 27% 17%	3. Change here is well managed overall	G	78%	11%	11%	A	66%	17%	17%	A	67%	25%	8%	R	53%	29%	18%	R	54%	29%	17%	R	26% -	43% 3	0%
A 65% 17% 17%	4. Change within my team is well managed	G	89%	0%	11%	A	63%	17%	20%	G	72%	14%	14%	A	69%	13%	18%	A	63%	21%	17%	R	39%	39% 2	.2%
<b>R</b> 44% 30% 26%	5. I feel that MFRA consider the impact on me and other people when making decisions	G	89%	0%	11%	R	43%	20%	37%	A	58%	25%	17%	R	38%	36%	25%	R	42%	46%	13%	R	22%	30% 4	8%
<b>R</b> 44% 38% 17%	6. A lot is done to help staff prepare for and cope with change	A	56%	33%	11%	R	40%	46%	14%	A	58%	31%	11%	R	45%	35%	20%	R	46%	46%	8%	R	22%	39% 3	9%
A 62% 23% 15%	Section averages	G	81%	11%	7%	A	64%	20%	17%	G	71%	19%	9%	A	62%	22%	16%	A	58%	31%	12%	R	41%	33% 2	.6%



Non Uniformed (incl. Control)	Questions in the "Overall" section	17-24			25	-35				36-45	5			46-55	5			56-65	5			Prefe	er not to	o say (Age)
:00		: (	0 (	9 (			0	0	0	:	0	0	0	:	0	0	0	:	0	0	0	:	0	0
<mark>G</mark> 91% 8% 1%	1. I am proud to say I work for MFRA	<b>G</b> 1	00% <b>(</b>	)% 0'	%	<b>G</b> 8	89%	9%	3%	G	97%	3%	0%	G	89%	9%	2%	G	92%	8%	0%	G	83%	17% 0%
<mark>G</mark> 88% 9% 3%	2. Working here makes me want to do the best I can	<b>G</b> 1	00% <b>(</b>	0% 0	%	3 8	86%	9%	6%	G	94%	6%	0%	G	85%	13%	2%	G	92%	8%	0%	G	78%	9% 13%
<b>G</b> 75% 14% 10%	3. If asked, I would recommend to friends and family that MFRA is a good place to work	G 8	39% 1	1% 0	%	3	77%	3%	20%	G	86%	14%	0%	G	71%	20%	9%	G	88%	8%	4%	R	48%	26% 26%
<mark>G</mark> 95% 3% 2%	4. I care about the future of MFRA	<b>G</b> 1	00% <b>(</b>	)% 0'	%	3 8	89%	6%	6%	G	100%	0%	0%	G	95%	4%	2%	G	96%	0%	4%	G	91%	9% 0%
G 85% 10% 4%	5. I would still like to be working at MFRA in two years' time	<b>G</b> 1	00% <b>(</b>	)% 0'	%	3 8	83% <sup>-</sup>	11%	6%	G	89%	8%	3%	G	91%	5%	4%	G	83%	13%	4%	A	65%	26% 9%
G 87% 9% 4%	Section averages	G g	98% 2	2% 0	%	3 8	85%	7%	8%	G	93%	6%	1%	G	86%	10%	4%	G	90%	8%	3%	G	73%	17% 10%



## Breakdown of respondents for Merseyside Fire and Rescue: Non Uniformed (incl. Control)

Age range	Total
16	0
17-24	9
25-35	35
36-45	36
46-55	55
56-65	24
66+	1
Prefer not to say (Age)	23
Total	183