



## Results of the Survey for Merseyside Fire and Rescue

## Data tables showing results for Operational Preparedness by Staff grouping

Total respondents: 66

Produced by People Insight in July 2016



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Key to the information displayed in this report

## Symbols:

- indicates what percentage of the total answers for this question were positive
- indicates what percentage of the total answers for this question were neutral
- indicates what percentage of the total answers for this question were negative

A traffic light system is used to indicate:

- G areas of strength
- A areas for development
- R areas of weakness
- where we are unable to comment due to lack of data or to maintain confidentiality of respondents



	ationa aredne			Questions in the "Goal Clarity" section			Uniformed Non Uniformed			ned		Contr	ol			
	0	8				0	8			0	8			0	0	
G	91%	6%	3%	1. I understand the priorities or Missions & Aims of MFRA	G	92%	4%	4%	G	96%	0%	4%	G	81%	19%	0%
G	95%	3%	2%	2. I am clear about what I am expected to achieve in my job	G	92%	4%	4%	G	100%	0%	0%	G	94%	6%	0%
G	91%	8%	2%	3. I understand how the work I do helps MFRA to achieve its Mission & Aims	G	88%	8%	4%	G	96%	4%	0%	G	88%	13%	0%
Α	70%	18%	12%	4. Senior Managers provide a clear vision of the overall direction of MFRA	Α	63%	17%	21%	G	77%	19%	4%	Α	69%	19%	13%
G	87%	9%	5%	Section averages	G	83%	8%	8%	G	92%	6%	2%	G	83%	14%	3%



Operational Preparedness	Questions in the "My Job" section			Non	Uniforr	ned		Conti	rol				
000		:	0	8			0	8		:	0	8	
<b>G</b> 86% 9% 5%	1. I enjoy my work	G	88%	4%	8%	G	88%	12%	0%	G	81%	13%	6%
G 76% 17% 8%	2. My job makes the best use of the skills and abilities that I have	G	83%	8%	8%	G	69%	27%	4%	G	75%	13%	13%
<b>G</b> 86% 9% 5%	I get a sense of personal accomplishment from my work	G	83%	8%	8%	G	85%	15%	0%	G	94%	0%	6%
<b>G</b> 80% 15% 5%	I feel that my work contributes to Safer Stronger Communities	G	79%	13%	8%	G	81%	19%	0%	G	81%	13%	6%
<b>G</b> 80% 11% 9%	5. I feel supported in my role	Α	71%	13%	17%	G	85%	12%	4%	G	88%	6%	6%
R 39% 29% 32%	6. I have a sense of good job security	G	71%	17%	13%	R	27%	38%	35%	R	13%	31%	56%
<b>G</b> 75% 15% 10%	Section averages	G	79%	10%	10%	G	72%	21%	7%	G	72%	13%	16%



Operational Preparedness	Questions in the "Employee Involvement" section	Uniformed I											Non Uniformed				Conti		
• ○ ○			0	0			0	0			0	0							
<b>G</b> 86% 6% 8%	I am able to use my own initiative at work to do my job	G	83%	4%	13%	G	96%	4%	0%	G	75%	13%	13%						
<b>G</b> 80% 11% 9%	2. I am encouraged to suggest new ideas for improvements	G	75%	13%	13%	G	77%	15%	8%	G	94%	0%	6%						
A 71% 14% 15%	3. I am comfortable to speak up and constructively challenge how things are done	Α	63%	13%	25%	G	77%	19%	4%	G	75%	6%	19%						
A 62% 18% 20%	People communicate openly here regardless of position or level	R	50%	13%	38%	G	77%	19%	4%	A	56%	25%	19%						
<b>G</b> 75% 12% 13%	Section averages	A	68%	10%	22%	G	82%	14%	4%	G	75%	11%	14%						



Operational Preparedness	Questions in the "Teamwork" section Uniformed			Non	Uniforr	ned		Control					
• ⊙ ⊙			0	8			0	8		•	0	8	
A 65% 20% 15%	Morale in my immediate team/watch/section is generally high	G	79%	8%	13%	G	73%	23%	4%	R	31%	31%	38%
A 61% 27% 12%	2. We are good at sharing ideas to make things work better	R	54%	29%	17%	A	58%	35%	8%	G	75%	13%	13%
A 67% 20% 14%	3. Different parts of the service work well together	R	54%	21%	25%	A	69%	19%	12%	G	81%	19%	0%
<u>A</u> 64% 22% 14%	Section averages	A	63%	19%	18%	A	67%	26%	8%	A	63%	21%	17%



	ational aredness	Questions in the "Learning & Development" section	_			Non	Uniforr	med	ed Control					
	<b>O O</b>			0	8			0	8			0	0	
G	79% 11% 11%	I have received the training and development I need to do my job well and safely	G	79%	8%	13%	G	77%	15%	8%	G	81%	6%	13%
Α	61% 23% 17%	2. I have the right opportunities to learn and grow at work	Α	63%	21%	17%	A	62%	27%	12%	R	56%	19%	25%
G	92% 3% 5%	3. I have the knowledge and skills I need to do my job well	G	92%	4%	4%	G	92%	4%	4%	G	94%	0%	6%
Α	65% 20% 15%	4. My last Appraisal meeting was useful in helping me improve how I do my job and show where I'm performing well	R	50%	17%	33%	G	69%	23%	8%	G	81%	19%	0%
G	79% 15% 6%	5. I have good quality equipment to help me do my job	G	92%	4%	4%	A	58%	31%	12%	G	94%	6%	0%
G	75% 14% 11%	Section averages	G	75%	11%	14%	G	72%	20%	8%	G	81%	10%	9%



	ational aredness	Questions in the "Recognition & Reward" section	Unifo	ormed			Non	Uniforr	ned		Contr	ol		
	<b>O O O</b>			0	8			0	8			0	$\Theta$	
R	50% 23% 27%	In the last week, I have received thanks or praise for doing good work	Α	58%	17%	25%	R	46%	31%	23%	R	44%	19%	38%
G	73% 20% 8%	2. I feel valued and recognised for the work that I do by my line manager	Α	63%	21%	17%	G	77%	19%	4%	G	81%	19%	0%
G	80% 15% 5%	3. I feel valued and recognised for the work that I do by other team members	G	88%	4%	8%	G	77%	19%	4%	G	75%	25%	0%
R	48% 27% 24%	4. I feel valued and recognised for the work that I do by senior managers	R	54%	13%	33%	R	54%	27%	19%	R	31%	50%	19%
А	62% 24% 14%	5. I receive feedback on my work	Α	58%	21%	21%	A	58%	27%	15%	G	75%	25%	0%
Α	63% 22% 15%	Section averages	Α	64%	15%	21%	A	62%	25%	13%	A	61%	28%	11%



Operational Preparedness	Questions in the "Management Effectiveness" section	Uniformed	Non Uniformed	Control
• ⊙ ⊙		• ○ ○	• ⊙ ⊖	• ○ ○
A 68% 24% 8%	My manager communicates regularly about issues that affect my work	A 67% 25% 8%	A 58% 31% 12%	<b>G</b> 88% 13% 0%
<b>G</b> 71% 26% 3%	2. My manager makes time for me	A 63% 33% 4%	A 65% 31% 4%	<b>G</b> 94% 6% 0%
<b>G</b> 86% 12% 2%	3. My manager treats people fairly and with respect	<b>G</b> 79% 17% 4%	<b>G</b> 85% 15% 0%	G 100% 0% 0%
A 59% 32% 9%	4. My manager gives me regular feedback on how I am doing	A 58% 29% 13%	R 50% 38% 12%	<b>G</b> 75% 25% 0%
R 41% 38% 21%	5. Senior managers do what they say they are going to do	R 54% 21% 25%	R 38% 50% 12%	R 25% 44% 31%
R 55% 27% 18%	Employees at my level are able to communicate their concerns to higher management	R 46% 17% 38%	<u>A</u> 58% 42% 0%	A 63% 19% 19%
R 24% 52% 24%	7. MFRA Members engage well with staff at MFRA	R 17% 50% 33%	R 31% 58% 12%	R 25% 44% 31%
R 33% 36% 30%	8. I have confidence in the future of MFRA	R 46% 17% 38%	R 38% 42% 19%	R 6% 56% 38%
R 55% 31% 14%	Section averages	R 54% 26% 20%	<u>A</u> 53% 38% 9%	A 59% 26% 15%



Operational Preparedness	Questions in the "Culture & Values" section	Uniformed	Non Uniformed	Control
• ⊙ ⊙		• ○ ○	: ○ ❷ ○	• ○ ○
<b>G</b> 77% 14% 9%	Bullying, harassment and discrimination are not tolerated at MFRA	A 67% 21% 13%	<b>G</b> 85% 12% 4%	<b>G</b> 81% 6% 13%
<b>G</b> 86% 9% 5%	I do not feel I have been bullied, harassed or discriminated against in the last 12 months	G 79% 13% 8%	<b>G</b> 88% 12% 0%	<b>G</b> 94% 0% 6%
A 58% 26% 17%	3. I feel able to make decisions without fear of being blamed if things go wrong	R 50% 17% 33%	A 58% 38% 4%	A 69% 19% 13%
G 77% 15% 8%	4. Generally we resolve any differences of opinion amicably	A 71% 8% 21%	<b>G</b> 77% 23% 0%	<b>6</b> 88% 13% 0%
A 59% 23% 18%	5. Merseyside Fire and Rescue Authority promotes a culture of openness and transparency	R 46% 25% 29%	G 73% 15% 12%	A 56% 31% 13%
R 45% 39% 15%	6. Merseyside Fire and Rescue Authority is a better place to work than it was 3 years ago	A 67% 13% 21%	R 31% 58% 12%	R 38% 50% 13%
<b>G</b> 91% 8% 2%	7. I have a good understanding of Merseyside Fire and Rescue Authority values	<b>G</b> 92% 8% 0%	<b>G</b> 88% 12% 0%	<b>6</b> 94% 0% 6%
<b>G</b> 79% 12% 9%	8. I feel Merseyside Fire and Rescue Authority treats people fairly, regardless of ethnic background, gender (including transgender), religion, sexual orientation, disability, pregnancy or age	A 67% 13% 21%	<b>G</b> 85% 15% 0%	<b>6</b> 88% 6% 6%
A 59% 24% 17%	9. I feel valued	R 58% 8% 33%	A 65% 31% 4%	R 50% 38% 13%
<b>G</b> 76% 11% 14%	10. I am able to strike the right balance between my work and home life	A 67% 17% 17%	<b>G</b> 88% 12% 0%	A 69% 0% 31%
G 71% 18% 11%	Section averages	<u>A</u> 66% 14% 20%	G 74% 23% 3%	<b>G</b> 73% 16% 11%



Operational Preparedness	Questions in the "Change Management" section	Non Uniformed	Control				
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<b>G</b> 80% 15% 5%	I understand the need for change at MFRA given the cuts faced by the Authority	<b>G</b> 83% 8% 8%	<b>G</b> 77% 23% 0%	<b>G</b> 81% 13% 6%			
A 65% 21% 14%	I am communicated with about change that affects me in good time	<b>G</b> 79% 8% 13%	A 62% 31% 8%	R 50% 25% 25%			
R 52% 33% 15%	Change here is well managed overall	A 63% 21% 17%	A 58% 38% 4%	R 25% 44% 31%			
A 62% 26% 12%	4. Change within my team is well managed	A 67% 25% 8%	G 73% 23% 4%	R 38% 31% 31%			
R 41% 38% 21%	5. I feel that MFRA consider the impact on me and other people when making decisions	R 46% 25% 29%	A 54% 46% 0%	R 13% 44% 44%			
R 38% 45% 17%	A lot is done to help staff prepare for and cope with change	R 42% 29% 29%	R 46% 54% 0%	R 19% 56% 25%			
A 56% 30% 14%	Section averages	A 63% 19% 17%	A 62% 36% 3%	R 38% 35% 27%			



	ational redness			Questions in the "Overall" section								Uniforr	ned		Control				
	<b>O 6</b>	)				0	8			0	8			0	8				
G	89% 89	%	3%	I am proud to say I work for MFRA	G	83%	8%	8%	G	96%	4%	0%	G	88%	13%	0%			
G	86% 9	%	5%	2. Working here makes me want to do the best I can	G	79%	13%	8%	G	92%	8%	0%	G	88%	6%	6%			
G	77% 17	7%	6%	3. If asked, I would recommend to friends and family that MFRA is a good place to work	A	67%	25%	8%	G	85%	15%	0%	G	81%	6%	13%			
G	97% 39	%	0%	4. I care about the future of MFRA	G	96%	4%	0%	G	100%	0%	0%	G	94%	6%	0%			
G	91% 5	%	5%	5. I would still like to be working at MFRA in two years' time	G	79%	13%	8%	G	100%	0%	0%	G	94%	0%	6%			
G	88% 89	%	4%	Section averages	G	81%	13%	7%	G	95%	5%	0%	G	89%	6%	5%			



## Breakdown of respondents for Merseyside Fire and Rescue: Operational Preparedness

Staff grouping	Total
Uniformed	24
Non Uniformed	26
Control	16
Total	66