## Benchmarking results for Merseyside Fire and Rescue

Total respondents: 776

Produced by People Insight in July 2014

## People Insight

## Guide to symbols used in this report

A series of arrows are used to indicate relative performance against the Benchmark:
$\uparrow^{\uparrow}$ indicates a performance at least $10 \%$ better than the Benchmark average
$\uparrow \uparrow$ indicates a performance at least $5 \%$ and less than $10 \%$ better than the Benchmark average
$\uparrow$ indicates a performance at least $3 \%$ and less than $5 \%$ better than the Benchmark average
$\downarrow$ indicates a performance at least $3 \%$ and less than $5 \%$ worse than the Benchmark average
$\downarrow \downarrow$ indicates a performance at least $5 \%$ and less than $10 \%$ worse than the Benchmark average
$\downarrow_{\downarrow}$ indicates a performance at least $10 \%$ worse than the Benchmark average

## Benchmarking results by Section

Benchmarking helps to put survey results into context by showing you how your results compare with the results from other organisations that have run staff surveys using the same questions. This comparison may help you to identify relative strengths and areas to improve.

The tables below outline how your organisations' survey results compare with the People Insight benchmarking database. The percentage of people who responded positively (i.e. who agreed or strongly agreed) to each question is used as the basis for comparison, and the tables highlight:

- Your actual \% positive score
- Using arrows, an at a glance view of your performance compared with the average organisation within this benchmarking sample
- Your actual variance from the benchmark average
- The best result that any organisation in our benchmark sample has achieved for this given question.

Please note that since your survey was tailored to your specific needs, it has not been possible for us to benchmark all your questions against other organisations; hence these do not appear in the tables below.

| Questions in the "Goal Clarity" section | Your \% <br> Positive | Variance <br> Arrow | Variance <br> Actual | Benchmark <br> $\%$ Positive | Benchmark <br> Best |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 1. I understand the priorities or Missions \& Aims of MFRA | $74 \%$ | $\downarrow \downarrow$ | $-9 \%$ | $83 \%$ | $100 \%$ |
| 2. I am clear about what I am expected to achieve in my job | $76 \%$ | $\downarrow \downarrow$ | $-8 \%$ | $84 \%$ | $99 \%$ |
|  <br> aims | $68 \%$ | $\downarrow_{\downarrow} \downarrow_{\downarrow}$ | $-19 \%$ | $87 \%$ | $100 \%$ |
| 4. Senior managers provide a clear vision of the overall direction of <br> MFRA | $36 \%$ | $\downarrow_{\downarrow} \downarrow_{\downarrow}$ | $-19 \%$ | $55 \%$ | $89 \%$ |
| Section averages | $64 \%$ | $\downarrow_{\downarrow}$ | $-13 \%$ | $77 \%$ | $97 \%$ |


| Questions in the "My Job" section | Your \% <br> Positive | Variance <br> Arrow | Variance <br> Actual | Benchmark <br> $\%$ Positive | Benchmark <br> Best |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 1. I enjoy my work | $51 \%$ | $\downarrow_{\downarrow_{\downarrow}}$ | $-29 \%$ | $80 \%$ | $98 \%$ |
| 2. My job makes the best use of the skills and abilities that I have | $41 \%$ | $\downarrow_{\downarrow_{\downarrow}}$ | $-22 \%$ | $63 \%$ | $89 \%$ |
| 3. I get a sense of personal accomplishment from my work | $54 \%$ | $\downarrow_{\downarrow}$ | $-15 \%$ | $69 \%$ | $94 \%$ |
| Section averages | $49 \%$ | $\downarrow_{\downarrow}$ | $-22 \%$ | $71 \%$ | $94 \%$ |


| Questions in the "Employee Involvement" section | Your \% Positive | Variance Arrow | Variance Actual | Benchmark \% Positive | Benchmark Best |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. I am able to use my own initiative at work to do my job | 43\% |  | -31\% | 74\% | 95\% |
| 2. I am encouraged to suggest new ideas for improvements | 42\% |  | -29\% | 71\% | 90\% |
| 3. I am comfortable to speak up and constructively challenge how things are done | 39\% | $\downarrow_{\downarrow}$ | -15\% | 54\% | 80\% |
| 4. People can communicate openly with each other here regardless of position or level | 25\% | $\downarrow_{\downarrow}$ | -33\% | 58\% | 94\% |
| Section averages | 37\% | - | -27\% | 64\% | 90\% |


| Questions in the "Teamwork" section | Your \% Positive | Variance Arrow | Variance Actual | Benchmark \% Positive | Benchmark Best |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Morale in my immediate team/watch/section is generally high | 32\% |  | -29\% | 61\% | 87\% |
| 2. We are good at sharing ideas to make things work better | 55\% |  | -11\% | 66\% | 91\% |
| 3. Different parts of the service work well together | 22\% |  | -22\% | 44\% | 66\% |
| Section averages | 36\% |  | -21\% | 57\% | 81\% |


| Questions in the "Learning \& Development" section | Your \% <br> Positive | Variance <br> Arrow | Variance <br> Actual | Benchmark <br> $\%$ Positive | Benchmark <br> Best |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 1. I have received the training and development I need to do my job well <br> and safely | $65 \%$ |  | - | $2 \%$ | $63 \%$ |
| 2. I have the right opportunities to learn and grow at work | $93 \%$ |  |  |  |  |


| Questions in the "Recognition \& Reward" section | Your \% <br> Positive | Variance <br> Arrow | Variance <br> Actual | Benchmark <br> $\%$ Positive | Benchmark <br> Best |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 1. In the last week, I have received thanks or praise for doing good work | $39 \%$ | $\downarrow_{\downarrow}$ | $-16 \%$ | $55 \%$ | $88 \%$ |
| Section averages | $39 \%$ | $\downarrow_{\downarrow}$ | $-16 \%$ | $55 \%$ | $88 \%$ |

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| Questions in the "Management Effectiveness" section | Your \% Positive | Variance Arrow | Variance Actual | Benchmark \% Positive | Benchmark Best |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. My manager makes time for me | 69\% | $\uparrow \uparrow$ | 20\% | 49\% | 85\% |
| 2. My manager treats people fairly and with respect | 77\% | - | -1\% | 78\% | 95\% |
| 3. My manager gives me regular feedback on how I am doing | 55\% | $\downarrow 1$ | -8\% | 63\% | 97\% |
| 4. Senior managers do what they say they are going to do | 20\% | 1 | -33\% | 53\% | 76\% |
| Section averages | 56\% | $\downarrow$ | -5\% | 61\% | 88\% |


| Questions in the "Culture \& Values" section | Your \% Positive | Variance Arrow | Variance Actual | Benchmark \% Positive | Benchmark Best |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Bullying, harassment and discrimination are not tolerated at MFRA | 45\% | $\downarrow_{\downarrow_{\downarrow}}$ | -32\% | 77\% | 90\% |
| 2. I have a good understanding of Merseyside Fire and Rescue Authority values | 58\% | $\downarrow_{\downarrow}$ | -27\% | 85\% | 98\% |
| 3. I feel Merseyside Fire and Rescue Authority treats people fairly, regardless of ethnic background, gender (including transgender), religion, sexual orientation, disability, pregnancy or age | 48\% | $\downarrow_{\downarrow}$ | -26\% | 74\% | 94\% |
| 4. I am able to strike the right balance between my work and home life | 35\% | $\downarrow_{\downarrow}$ | -32\% | 67\% | 90\% |
| Section averages | 47\% | $\downarrow_{\downarrow}$ | -29\% | 76\% | 93\% |


| Questions in the "Change Management" section | Your \% <br> Positive | Variance Arrow | Variance Actual | Benchmark \% Positive | Benchmark Best |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. I am communicated with about change that affects me in good time | 50\% | I | 3\% | 47\% | 76\% |
| 2. Change here is well managed overall | 26\% | $\downarrow_{\downarrow}$ | -12\% | 38\% | 71\% |
| 3. A lot is done to help staff prepare for and cope with change | 22\% | $\downarrow_{\downarrow}$ | -26\% | 48\% | 73\% |
| Section averages | 33\% | $\downarrow_{\downarrow}$ | -11\% | 44\% | 73\% |

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| Questions in the "Overall" section | Your \% Positive | Variance Arrow | Variance Actual | Benchmark \% Positive | Benchmark Best |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. I am proud to say I work for MFRA | 56\% | $\downarrow_{\downarrow_{\downarrow}}$ | -20\% | 76\% | 98\% |
| 2. Working here makes me want to do the best work I can | 52\% | $\downarrow \downarrow \downarrow$ | -25\% | 77\% | 98\% |
| 3. If asked, I would recommend to friends and family that MFRA is a good place to work | 34\% | $\downarrow_{\downarrow_{\downarrow}}$ | -34\% | 68\% | 100\% |
| 4. I care about the future of MFRA | 80\% |  | -9\% | 89\% | 100\% |
| 5. I have a sense of good job security | 26\% |  | -33\% | 59\% | 87\% |
| Section averages | 49\% | $\downarrow \downarrow \downarrow$ | -25\% | 74\% | 97\% |

