

Results of the Survey for Merseyside Fire and Rescue

Data tables showing results for Merseyside Fire and Rescue by Working Pattern

(Results for individual cohorts within Working Pattern are shown only if there were enough respondents [10] within that cohort to meet the minimum requirement for publication of data)

Total respondents: 776 Response rate: 68%

Produced by People Insight in July 2014



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Key to the information displayed in this report

Symbols:

- indicates what percentage of the total answers for this question were positive
- indicates what percentage of the total answers for this question were neutral
- indicates what percentage of the total answers for this question were negative

A traffic light system is used to indicate:

- G areas of strength
- A areas for development
- R areas of weakness
- where we are unable to comment due to lack of data or to maintain confidentiality of respondents



MFRA	Questions in the "Goal Clarity" section	Flexil	ble Du	ty Syst	em	Flexi	Time			Self F	Rosteri	ing		LLAR	2			Whol	etime	(12/12	2)	Not A	.pplical	ble	
000		:	0	8		•	0	0		:	0	8		:	0	0		•	0	8		•	0	8	
G 74% 14% 12%	1. I understand the priorities or Missions & Aims of MFRA	G	95%	2%	2%	G	93%	6%	1%	G	91%	9%	0%	Α	63%	20%	17%	Α	64%	18%	18%	G	80%	14%	7%
G 76% 12% 13%	2. I am clear about what I am expected to achieve in my job	G	90%	5%	5%	G	92%	3%	5%	G	96%	0%	4%	Α	73%	7%	20%	Α	65%	17%	18%	G	91%	5%	5%
A 68% 18% 14%	3. I understand how the work I do helps MFRA to achieve its missions & aims	G	93%	5%	2%	G	92%	6%	2%	G	100%	0%	0%	Α	63%	23%	13%	R	53%	24%	22%	G	84%	11%	5%
R 36% 22% 42%	Senior managers provide a clear vision of the overall direction of MFRA	G	80%	15%	5%	Α	67%	21%	12%	G	74%	17%	9%	R	33%	30%	37%	R	17%	21%	62%	R	50%	32% ⁻	18%
A 64% 16% 20%	Section averages	G	90%	7%	4%	G	86%	9%	5%	G	90%	7%	3%	A	58%	20%	22%	R	50%	20%	30%	G	76%	15%	9%



MFRA	Questions in the "My Job" section	Flexible Duty System	Flexi Time	Self Rostering	LLAR	Wholetime (12/12)	Not Applicable
• ○ ○		⋮ ○ ⊘ □	: ○ ❷ ○	• ○ ○	• ○ ⊝	. ○ ❷ ○	: ○ ❷ ○
R 51% 15% 33%	1. I enjoy my work	G 90% 5% 5%	G 87% 7% 6%	G 87% 13% 0%	R 40% 37% 23%	R 30% 18% 52%	G 82% 9% 9%
R 41% 18% 41%	My job makes the best use of the skills and abilities that I have	A 68% 15% 17%	A 68% 13% 19%	G 74% 22% 4%	R 30% 20% 50%	R 24% 19% 57%	A 64% 20% 16%
R 54% 14% 31%	I get a sense of personal accomplishment from my work	G 85% 7% 7%	G 82% 10% 8%	G 87% 13% 0%	R 37% 33% 30%	R 37% 16% 47%	G 82% 9% 9%
A 61% 22% 16%	I feel that my work contributes to Safer Stronger Communities	G 90% 7% 2%	G 82% 15% 3%	G 91% 9% 0%	A 57% 33% 10%	R 48% 26% 26%	G 73% 23% 5%
R 34% 20% 47%	5. I feel supported in my role	G 80% 10% 10%	G 70% 19% 10%	G 70% 22% 9%	R 23% 23% 53%	R 12% 19% 69%	A 57% 25% 18%
R 48% 18% 34%	Section averages	G 83% 9% 8%	G 78% 13% 9%	G 82% 16% 3%	R 37% 29% 33%	R 30% 20% 50%	G 71% 17% 11%



MFRA	Questions in the "Employee Involvement" section	Flexi	ble Du	ity Sys	stem	Flexi	Time			Self F	Rosteri	ing		LLAF	2			Whol	etime	(12/1	2)	Not A	pplical	ble	
• ⊙ ⊙		:	0	8		:	0	8		:	0	8		•	0	8			0	8		:	0	8	
R 43% 13% 44%	I am able to use my own initiative at work to do my job	G	88%	7%	5%	G	88%	8%	4%	G	78%	9%	13%	R	20%	30%	50%	R	18%	14%	68%	G	80%	11%	9%
R 42% 19% 39%	I am encouraged to suggest new ideas for improvements	G	90%	7%	2%	G	81%	9%	10%	G	78%	9%	13%	R	30%	27%	43%	R	18%	24%	58%	Α	68%	27%	5%
R 39% 11% 50%	I am comfortable to speak up and constructively challenge how things are done	G	78%	12%	10%	Α	70%	13%	17%	Α	74%	4%	22%	R	40%	13%	47%	R	19%	10%	71%	Α	61%	16% 2	23%
R 25% 12% 64%	People can communicate openly with each other here regardless of position or level	Α	63%	12%	24%	R	52%	23%	25%	Α	61%	9%	30%	R	27%	13%	60%	R	7%	7%	86%	R	43%	14% 4	13%
R 37% 14% 49%	Section averages	G	80%	10%	10%	G	73%	13%	14%	A	73%	8%	20%	R	29%	21%	50%	R	15%	14%	71%	A	63%	17% 2	20%



MFRA	Questions in the "Teamwork" section	Flexible Duty System		Flexi	i Time			Self F	Rosterii	ng	L	LAR			Who	letime	(12/12	2)	Not A	Applicat	ble			
000		:	0	8		:	0	8		:	0	0		:	0 ()	:	0	8		:	0	8	
R 32% 13% 56%	Morale in my immediate team/watch/section is generally high	G	83%	5%	12%	Α	59%	21%	20%	G	83%	13% 4	%	R	20% 1	3% 67%	6 R	12%	8%	79%	R	52%	23% 2	25%
R 55% 20% 26%	We are good at sharing ideas to make things work better	G	83%	7%	10%	G	78%	11%	11%	G	87%	9% 4	%	R	40% 3	7% 23%	6 R	40%	23%	37%	G	70%	23%	7%
R 22% 24% 53%	3. Different parts of the service work well together	R	41%	32%	27%	R	50%	27%	24%	R	43%	26% 30	0%	R	20% 3	3% 47%	6 R	8%	20%	71%	R	30%	34% 3	36%
R 36% 19% 45%	Section averages	Α	69%	15%	16%	Α	62%	19%	18%	G	71%	16% 1	3%	R	27% 2	3% 46%	6 R	20%	17%	63%	R	51%	27% 2	23%



MFRA	Questions in the "Learning & Development" section	Flexible Duty System	Flexi Time	Self Rostering	LLAR	Wholetime (12/12)	Not Applicable
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A 65% 19% 17%	I have received the training and development I need to do my job well and safely	G 71% 27% 2%	G 76% 13% 10%	G 91% 0% 9%	A 67% 17% 17%	A 58% 21% 21%	A 64% 20% 16%
R 34% 25% 41%	2. I have the right opportunities to learn and grow at work	G 78% 15% 7%	A 57% 22% 21%	G 78% 9% 13%	R 47% 23% 30%	R 16% 28% 56%	R 50% 16% 34%
G 82% 12% 6%	I have the knowledge and skills I need to do my job	G 98% 0% 2%	G 91% 4% 5%	G 96% 4% 0%	G 80% 17% 3%	G 75% 17% 7%	G 86% 7% 7%
R 39% 25% 36%	4. My last appraisal meeting was useful in helping me improve how I do my job and show where I'm performing well	G 78% 12% 10%	A 66% 16% 18%	A 61% 30% 9%	R 27% 27% 47%	R 24% 28% 48%	R 48% 32% 20%
A 70% 18% 12%	5. I have good quality equipment to help me do my job	G 85% 12% 2%	G 72% 20% 8%	G 96% 4% 0%	G 80% 10% 10%	A 66% 19% 15%	A 68% 20% 11%
A 58% 20% 22%	Section averages	G 82% 13% 5%	G 72% 15% 12%	G 84% 10% 6%	A 60% 19% 21%	R 48% 23% 30%	A 63% 19% 18%



MFRA	Questions in the "Recognition & Reward" section	Flexible Duty System	Flexi Time	Self Rostering	LLAR	Wholetime (12/12)	Not Applicable
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R 39% 16% 45%	In the last week, I have received thanks or praise for doing good work	G 73% 10% 17%	A 61% 16% 23%	R 39% 26% 35%	23% 20% 57%	R 27% 16% 58%	R 52% 14% 34%
A 65% 16% 19%	I feel valued and recognised for the work that I do by my line manager	G 93% 5% 2%	G 76% 13% 11%	G 74% 26% 0%	R 40% 33% 27%	A 60% 15% 25%	A 61% 27% 11%
G 75% 16% 8%	I feel valued and recognised for the work that I do by other team members	G 95% 5% 0%	G 76% 15% 9%	A 65% 26% 9%	G 77% 17% 7%	G 74% 16% 9%	G 75% 20% 5%
R 24% 16% 60%	4. I feel valued and recognised for the work that I do by senior managers	A 71% 15% 15%	R 50% 25% 25%	A 61% 30% 9%	R 13% 23% 63%	R 6% 10% 84%	50% 20% 30%
R 37% 29% 34%	5. I receive feedback on my work	G 78% 17% 5%	A 59% 21% 20%	R 43% 43% 13%	20% 43% 37%	R 24% 32% 43%	R 50% 25% 25%
R 48% 19% 33%	Section averages	G 82% 10% 8%	A 64% 18% 18%	A 57% 30% 13%	R 35% 27% 38%	R 38% 18% 44%	58% 21% 21%



MFRA	Questions in the "Management Effectiveness" section	Flexible Duty System	Flexi Time	Self Rostering	LLAR	Wholetime (12/12)	Not Applicable
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G 73% 17% 11%	My manager communicates regularly about issues that affect my work	G 85% 7% 7%	G 75% 16% 9%	G 70% 22% 9%	A 57% 27% 17%	G 72% 18% 11%	A 68% 14% 18%
A 69% 18% 13%	2. My manager makes time for me	G 80% 15% 5%	G 78% 13% 9%	G 74% 26% 0%	R 50% 30% 20%	A 66% 19% 16%	A 68% 18% 14%
G 77% 14% 9%	3. My manager treats people fairly and with respect	G 95% 5% 0%	G 85% 10% 5%	A 65% 30% 4%	A 63% 23% 13%	G 75% 14% 11%	A 68% 16% 16%
R 55% 27% 18%	My manager gives me regular feedback on how I am doing	G 78% 12% 10%	A 63% 22% 15%	R 35% 57% 9%	R 37% 30% 33%	R 53% 28% 19%	R 50% 27% 23%
R 20% 26% 54%	5. Senior managers do what they say they are going to do	A 61% 32% 7%	R 46% 37% 17%	A 57% 26% 17%	R 3% 47% 50%	R 4% 18% 77%	R 34% 36% 30%
R 28% 14% 58%	6. Employees at my level are able to communicate their concerns to higher management	A 68% 15% 17%	R 55% 25% 21%	A 70% 17% 13%	R 30% 10% 60%	R 10% 10% 80%	R 52% 14% 34%
R 7% 20% 72%	7. Fire Authority Council Members engage well with staff at MFRA	R 37% 34% 29%	R 17% 44% 39%	R 9% 43% 48%	R 0% 20% 80%	R 0% 8% 92%	R 20% 30% 50%
R 19% 16% 65%	8. I have confidence in the future of MFRA	R 56% 22% 22%	R 47% 27% 25%	A 61% 17% 22%	R 13% 30% 57%	R 2% 9% 89%	R 34% 23% 43%
R 44% 19% 37%	Section averages	A 70% 18% 12%	A 58% 24% 18%	R 55% 30% 15%	R 32% 27% 41%	R 35% 15% 49%	R 49% 22% 28%



MFRA	Questions in the "Culture & Values" section	Flexible Duty System	Flexi Time	Self Rostering	LLAR	Wholetime (12/12)	Not Applicable
○		• ○ ○	• ○ ⊖	• ○ ○	• ○ ⊖	• ○ ⊝	• ○ ○
R 45% 13% 42%	Bullying, harassment and discrimination are not tolerated at MFRA	G 73% 10% 17%	G 73% 14% 13%	A 61% 13% 26%	60% 17% 23%	R 28% 12% 60%	A 66% 16% 18%
R 48% 16% 37%	I do not feel I have been bullied, harassed or discriminated against in the last 12 months	G 83% 5% 12%	G 81% 10% 9%	A 61% 13% 26%	R 47% 17% 37%	R 30% 18% 52%	A 68% 14% 18%
R 28% 17% 55%	3. I feel able to make decisions without fear of being blamed if things go wrong	A 68% 15% 17%	61% 22% 17%	R 39% 22% 39%	33% 17% 50%	R 8% 15% 77%	R 50% 14% 36%
R 40% 27% 33%	4. Generally we resolve any differences of opinion amicably	G 78% 12% 10%	70% 21% 10%	G 74% 22% 4%	R 47% 33% 20%	R 23% 29% 48%	R 48% 34% 18%
R 26% 17% 56%	5. Merseyside Fire and Rescue Authority promotes a culture of openness and transparency	A 61% 15% 24%	56% 22% 22%	G 70% 22% 9%	R 27% 27% 47%	R 7% 13% 79%	R 45% 30% 25%
R 15% 19% 66%	6. Merseyside Fire and Rescue Authority is a better place to work than it was 3 years ago	A 56% 27% 17%	28% 43% 28%	R 57% 22% 22%	10% 20% 70%	R 2% 8% 90%	R 30% 27% 43%
A 58% 22% 20%	7. I have a good understanding of Merseyside Fire and Rescue Authority values	G 90% 7% 2%	G 84% 12% 5%	G 83% 17% 0%	R 53% 33% 13%	R 42% 28% 30%	66% 20% 14%
R 48% 22% 30%	8. I feel Merseyside Fire and Rescue Authority treats people fairly, regardless of ethnic background, gender (including transgender), religion, sexual orientation, disability, pregnancy or age	© 85% 10% 5%	G 76% 16% 8%	G 96% 4% 0%	R 40% 33% 27%	R 30% 25% 45%	A 68% 16% 16%
R 26% 18% 56%	9. I feel valued	G 76% 17% 7%	R 56% 27% 18%	A 61% 35% 4%	R 17% 27% 57%	R 6% 14% 80%	R 52% 20% 27%
R 35% 15% 50%	I am able to strike the right balance between my work and home life	A 63% 17% 20%	G 74% 16% 10%	G 78% 13% 9%	R 37% 13% 50%	R 13% 12% 75%	A 55% 32% 14%
R 37% 19% 45%	Section averages	G 73% 13% 13%	66% 20% 14%	<u>A</u> 68% 18% 14%	37% 24% 39%	R 19% 17% 64%	R 55% 22% 23%



MFRA	Questions in the "Change Management" section	Flexib	le Duty	System	Flex	i Time			Self F	Roster	ing		LLAF	2			Whol	etime	(12/12)		Not A	.pplicab	ole
000		:	0 (9 🖯)	0	8		:	0	8		:	0	8		:	0	8		•	0	€ €
A 71% 12% 17%	I understand the need for change at MFRA given the cuts faced by the Authority	G	98% ()% 2%	G	93%	5%	1%	G	96%	4%	0%	A	70%	20% ′	0%	R	56%	16% 2	28%	G	86%	7% 7%
R 50% 23% 27%	2. I am communicated with about change that affects me in good time	G	95% ()% 5%	A	69%	20%	11%	G	83%	13%	4%	R	57%	13% 3	80%	R	35%	28% 3	38%	Α	57% :	30% 149
R 26% 21% 53%	3. Change here is well managed overall	Α	68% 1	5% 17%	6 R	52%	33%	15%	G	74%	17%	9%	R	23%	23% 5	3%	R	7%	16% 7	77%	R	41% :	34% 259
R 49% 28% 23%	4. Change within my team is well managed	G	83% 1	0% 7%	A	67%	21%	13%	G	70%	26%	4%	R	40%	40% 2	20%	R	37%	32% 3	31%	A	61% :	27% 119
R 22% 17% 61%	5. I feel that MFRA consider the impact on me and other people when making decisions	A	66% 2	4% 10%	6 R	45%	33%	22%	A	61%	22%	17%	R	23%	10% 6	67%	R	4%	9% 8	36%	R	39% :	27% 349
R 22% 19% 60%	6. A lot is done to help staff prepare for and cope with change	Α	63% 2	4% 12%	6 R	47%	33%	21%	A	61%	26%	13%	R	17%	10% 7	'3%	R	5%	12% 8	33%	R	41% :	23% 369
R 40% 20% 40%	Section averages	G	79% 1	2% 9%	A	62%	24%	14%	G	74%	18%	8%	R	38%	19% 4	12%	R	24%	19% 5	57%	R	54% 2	25% 219



MFRA	Questions in the "Overall" section	Flexible Duty System	Flexi Time	Self Rostering	LLAR	Wholetime (12/12)	Not Applicable
• ○ ○		. ○ ❷ ○	. ○ ❷ ○	• ○ ◎ □	• ○ ⊖	• ○ ⊝	• ⊙ ⊙
R 56% 19% 25%	I am proud to say I work for MFRA	G 88% 7% 5%	G 85% 12% 3%	G 96% 4% 0%	R 50% 30% 20%	R 37% 23% 39%	G 77% 16% 7%
R 52% 19% 29%	Working here makes me want to do the best work I can	G 88% 7% 5%	G 83% 11% 6%	G 96% 4% 0%	R 50% 23% 27%	R 32% 24% 44%	G 75% 14% 11%
R 34% 13% 53%	3. If asked, I would recommend to friends and family that MFRA is a good place to work	G 73% 15% 12%	G 72% 15% 13%	G 87% 4% 9%	R 30% 33% 37%	R 10% 11% 79%	R 57% 18% 25%
G 80% 13% 7%	4. I care about the future of MFRA	G 95% 5% 0%	G 93% 5% 2%	G 91% 9% 0%	G 73% 13% 13%	G 73% 16% 11%	G 86% 14% 0%
R 26% 24% 50%	5. I have a sense of good job security	G 80% 2% 17%	R 28% 28% 44%	G 78% 17% 4%	R 27% 37% 37%	R 15% 25% 60%	R 39% 11% 50%
R 49% 18% 33%	Section averages	G 85% 7% 8%	G 72% 14% 14%	G 90% 8% 3%	R 46% 27% 27%	R 33% 20% 47%	67% 15% 19%



Breakdown of Survey respondents for Merseyside Fire and Rescue

Working Pattern	Total
Family Friendly	6
Flexible Duty System	41
Flexi Time	165
Self Rostering	23
Alternative Shift Pattern	7
Compressed Hours	2
LLAR	30
Wholetime (12/12)	443
Wholetime (24Hrs)	8
Part Time / Flexible Workers (Greybook)	7
Not Applicable	44
Total	776