Comparisons (Substantive role/grade (self-report): Firefighter (Control), Manager, Support Staff, Watch Manager/Crew Manager (Control))

| | Overall | 17-24 | 25-35 | 36-45 | 46-55 | 56-65 | +99 | Prefer not to say |
|--|---------|-------|-------|-------|-------|-------|-----|-------------------|
| No. of Responses | 247 | 24 | 31 | 47 | 72 | 42 | 3 | 28 |
| Goal Clarity | 87% | 93% | 90% | 88% | 89% | 82% | | 82% |
| I am clear about what I am expected to achieve in my job | 90% | 96% | 94% | 89% | 92% | 83% | | 86% |
| I understand how the work I do helps MFRA to achieve its Mission & Aims | 94% | 96% | 94% | 96% | 93% | 93% | | 93% |
| I understand the priorities or Missions & Aims of MFRA | 93% | 100% | 97% | 94% | 94% | 83% | | 93% |
| Senior Managers provide a clear vision of the overall direction of MFRA | 72% | 79% | 77% | 72% | 75% | 67% | | 57% |
| My Job | 78% | 85% | 78% | 78% | 83% | 76% | | 61% |
| I am satisfied with my physical working conditions (i.e. working environment, space, equipment etc.) | 78% | 88% | 81% | 70% | 83% | 71% | | 71% |
| I enjoy my work | 87% | 92% | 87% | 94% | 90% | 83% | | 64% |
| I feel supported in my role | 71% | 83% | 77% | 72% | 71% | 69% | | 57% |
| I feel that my work contributes to Safer Stronger Communities | 83% | 83% | 84% | 83% | 89% | 79% | | 75% |
| | | | | | | | | |

| 85% | 92% | 81% | 87% | 92% | 81% | | 64% |
|-----|---|--|--|--|--|--|--|
| 68% | 71% | 65% | 64% | 75% | 71% | | 54% |
| 74% | 83% | 74% | 79% | 79% | 74% | | 43% |
| 72% | 83% | 76% | 72% | 77% | 71% | | 49% |
| 86% | 100% | 87% | 89% | 88% | 81% | | 71% |
| 71% | 67% | 71% | 66% | 82% | 74% | | 46% |
| 76% | 83% | 84% | 81% | 78% | 74% | | 50% |
| 56% | 83% | 61% | 51% | 60% | 55% | | 29% |
| 66% | 83% | 70% | 63% | 71% | 60% | | 45% |
| 56% | 88% | 55% | 53% | 60% | 45% | | 43% |
| 60% | 75% | 61% | 55% | 67% | 60% | | 36% |
| 81% | 88% | 94% | 81% | 88% | 74% | | 57% |
| 74% | 85% | 74% | 72% | 79% | 70% | | 62% |
| 64% | 79% | 65% | 55% | 74% | 62% | | 46% |
| 79% | 88% | 81% | 81% | 85% | 69% | | 71% |
| | 68% 74% 72% 86% 71% 76% 56% 66% 56% 60% 81% 74% | 68% 71% 74% 83% 72% 83% 86% 100% 71% 67% 76% 83% 56% 83% 56% 88% 60% 75% 81% 88% 74% 85% 64% 79% | 68% 71% 65% 74% 83% 74% 72% 83% 76% 86% 100% 87% 71% 67% 71% 76% 83% 84% 56% 83% 61% 66% 83% 70% 56% 88% 55% 60% 75% 61% 81% 88% 94% 74% 85% 74% 64% 79% 65% | 68% 71% 65% 64% 74% 83% 74% 79% 72% 83% 76% 72% 86% 100% 87% 89% 71% 67% 71% 66% 76% 83% 84% 81% 56% 83% 61% 51% 66% 83% 70% 63% 56% 88% 55% 53% 60% 75% 61% 55% 81% 88% 94% 81% 74% 85% 74% 72% 64% 79% 65% 55% | 68% 71% 65% 64% 75% 74% 83% 74% 79% 79% 72% 83% 76% 72% 77% 86% 100% 87% 89% 88% 71% 67% 71% 66% 82% 76% 83% 84% 81% 78% 56% 83% 61% 51% 60% 66% 83% 70% 63% 71% 56% 88% 55% 53% 60% 60% 75% 61% 55% 67% 81% 88% 94% 81% 88% 74% 85% 74% 72% 79% 64% 79% 65% 55% 74% | 68% 71% 65% 64% 75% 71% 74% 83% 74% 79% 79% 74% 72% 83% 76% 72% 77% 71% 86% 100% 87% 89% 88% 81% 71% 67% 71% 66% 82% 74% 76% 83% 84% 81% 78% 74% 56% 83% 61% 51% 60% 55% 66% 83% 70% 63% 71% 60% 56% 88% 55% 53% 60% 45% 60% 75% 61% 55% 67% 60% 81% 88% 94% 81% 88% 74% 74% 85% 74% 72% 79% 70% 64% 79% 65% 55% 74% 62% | 68% 71% 65% 64% 75% 71% 74% 83% 74% 79% 79% 74% 72% 83% 76% 72% 77% 71% 86% 100% 87% 89% 88% 81% 71% 67% 71% 66% 82% 74% 76% 83% 84% 81% 78% 74% 56% 83% 61% 51% 60% 55% 66% 83% 70% 63% 71% 60% 56% 88% 55% 53% 60% 45% 60% 75% 61% 55% 67% 60% 81% 88% 94% 81% 88% 74% 74% 85% 74% 72% 79% 70% 64% 79% 65% 55% 74% 62% |

| I have received the training and development I need to do my job well and safely | 81% | 88% | 81% | 83% | 83% | 74% | 79% |
|---|-----|-----|-----|-----|-----|-----|-----|
| I have the knowledge and skills I need to do my job well | 94% | 96% | 90% | 94% | 96% | 95% | 86% |
| I have the right opportunities to learn and grow at work | 64% | 88% | 68% | 60% | 69% | 60% | 36% |
| My last Appraisal meeting was useful in helping me improve how I do my job and show where I'm performing well | 62% | 71% | 61% | 62% | 65% | 60% | 54% |
| Recognition & Reward | 66% | 78% | 70% | 67% | 69% | 60% | 53% |
| I feel valued and recognised for the work that I do by my line manager | 76% | 88% | 87% | 79% | 75% | 64% | 68% |
| I feel valued and recognised for the work that I do by other team members | 80% | 83% | 71% | 85% | 86% | 83% | 57% |
| I feel valued and recognised for the work that I do by senior managers | 50% | 58% | 45% | 43% | 58% | 57% | 36% |
| I receive feedback on my work | 60% | 79% | 68% | 60% | 64% | 52% | 43% |
| In the last week, I have received thanks or praise for doing good work | 64% | 79% | 81% | 68% | 63% | 45% | 61% |
| Management Effectiveness | 66% | 79% | 70% | 63% | 69% | 62% | 51% |
| Employees at my level are able to communicate their concerns to higher management | 60% | 71% | 55% | 47% | 68% | 67% | 46% |
| I have confidence in the future of MFRA | 70% | 83% | 61% | 68% | 76% | 76% | 50% |
| MFRA Members engage well with staff at MFRA | 40% | 54% | 45% | 32% | 50% | 33% | 21% |

| My manager communicates regularly about issues that affect my work | 74% | 83% | 81% | 77% | 76% | 64% | 64% |
|---|-----|------|------|-----|-----|-----|-----|
| My manager gives me regular feedback on how I am doing | 67% | 83% | 81% | 68% | 67% | 55% | 57% |
| My manager makes time for me | 81% | 92% | 87% | 85% | 79% | 71% | 71% |
| My manager treats me fairly and with respect | 86% | 96% | 100% | 89% | 89% | 76% | 64% |
| Senior managers do what they say they are going to do | 46% | 67% | 52% | 38% | 46% | 50% | 32% |
| Culture & Values | 69% | 84% | 73% | 64% | 74% | 67% | 49% |
| Bullying, harassment and discrimination are not tolerated at MFRA | 81% | 96% | 87% | 77% | 86% | 74% | 68% |
| Generally we resolve any differences of opinion amicably | 71% | 92% | 81% | 64% | 78% | 67% | 43% |
| I am able to strike the right balance between my work and home life | 79% | 100% | 81% | 70% | 85% | 79% | 64% |
| I do not feel I have been bullied, harassed or discriminated against in the last 12 months | 80% | 96% | 90% | 79% | 83% | 76% | 57% |
| I feel able to make decisions without fear of being blamed if things go wrong | 63% | 79% | 71% | 51% | 72% | 67% | 29% |
| I feel MFRA treats people fairly, regardless of ethnic background, gender (including transgender), religion, sexual orientation, disability, pregnancy or age | 78% | 96% | 81% | 72% | 85% | 71% | 61% |
| I feel valued | 57% | 75% | 61% | 55% | 63% | 55% | 29% |
| I have a good understanding of MFRA values | 88% | 96% | 90% | 87% | 90% | 90% | 75% |

| MFRA is a better place to work than it was 3 years ago | 32% | 25% | 29% | 32% | 33% | 36% | 36% |
|--|-----|-----|-----|-----|-----|-----|-----|
| MFRA promotes a culture of openness and transparency | 59% | 88% | 61% | 49% | 64% | 60% | 32% |
| Change Management | 56% | 74% | 54% | 55% | 60% | 55% | 36% |
| A lot is done to help staff prepare for and cope with change | 41% | 67% | 39% | 36% | 44% | 43% | 21% |
| Change here is well managed overall | 53% | 75% | 48% | 47% | 57% | 57% | 39% |
| Change within my team is well managed | 61% | 83% | 55% | 60% | 68% | 60% | 39% |
| I am communicated with about change that affects me in good time | 56% | 75% | 55% | 55% | 61% | 50% | 36% |
| I feel that MFRA consider the impact on me and other people when making decisions | 43% | 63% | 42% | 45% | 44% | 45% | 18% |
| I understand the need for change at MFRA given the cuts faced by the Authority | 81% | 83% | 87% | 87% | 83% | 76% | 64% |
| Health and Wellbeing | 80% | 86% | 72% | 79% | 86% | 81% | 68% |
| I consider that I benefited from the support I received through the Occupational Health Team | 90% | 91% | 80% | 96% | 98% | 82% | 81% |
| In general I would say my health is good | 84% | 92% | 84% | 83% | 90% | 86% | 64% |
| MFRA provides me with information that promotes a healthier lifestyle | 78% | 79% | 65% | 83% | 83% | 76% | 75% |
| MFRA supports a positive work-life balance | 70% | 83% | 65% | 62% | 76% | 79% | 54% |
| COVID-19 Related Questions | 85% | 92% | 90% | 85% | 90% | 79% | 74% |

| I believe the measures we are taking will ensure that it is safe for employees to work on fire stations and other locations | 74% | 88% | 81% | 70% | 79% | 67% | 64% |
|--|-----|------|-----|------|------|-----|-----|
| MFRA is doing a good job of maintaining services under the current circumstances | 90% | 96% | 97% | 89% | 94% | 86% | 79% |
| The organisation has kept me well informed and has maintained effective communication during the COVID-19 pandemic | 91% | 92% | 94% | 96% | 96% | 86% | 79% |
| Engagement | 89% | 96% | 90% | 91% | 93% | 82% | 79% |
| I am proud to say I work for MFRA | 93% | 100% | 97% | 96% | 94% | 86% | 86% |
| I care about the future of MFRA | 96% | 92% | 97% | 100% | 100% | 90% | 93% |
| I would still like to be working at MFRA in two years` time | 82% | 96% | 77% | 87% | 88% | 71% | 71% |
| If asked, I would recommend to friends and family that MFRA is a good place to work | 81% | 92% | 87% | 77% | 88% | 79% | 64% |
| Working here makes me want to do the best I can | 91% | 100% | 94% | 96% | 94% | 86% | 79% |
| Yes/No Questions | 75% | 60% | 63% | 78% | 78% | 82% | 78% |
| Did you take part in the 2018 Staff Survey? | 72% | 42% | 48% | 85% | 78% | 76% | 75% |
| I am aware of the Health and Wellbeing support services available through the Occupational Health Team | 95% | 96% | 87% | 94% | 99% | 95% | 96% |
| I have used the services available through the Occupational Health Team | 60% | 46% | 48% | 60% | 60% | 67% | 75% |
| The pandemic has affected us all in different ways. Do you think that your experience of the pandemic has heavily influenced your responses in the survey? | 74% | 58% | 68% | 74% | 76% | 88% | 64% |

Appendix

Dashboard: Merseyside Fire & Rescue Census 2020

Dashboard hierarchy type: none Response count: 247

Panel count: undefined

Participation: n/a

Comparison: Survey Overall Report produced: 22 January 2021